One Council



Rutland County Council

Quarterly Performance Report

Quarter 3 summary

2017/18



Key to symbols used within the report

Where icons appear in this report, they have been applied to the most recently available information.



Performance approaching target (within 5%)

Performance >5% behind target



Sustainable Growth - Performance

| Indicator | Target | Cumulative Year to Date 2017/18 | Current Performance to Target | Performance as at Q3 2016/17 |
|--|--------|---------------------------------------|-------------------------------------|------------------------------------|
| Ll085 - % of children not in Education, Employment or Training | 2.2% | 0.7% | G | 0.3% |
| LI213 - % of children whose destination is not known | 2.6% | 2.2% | G | 6% |
| PI152 – Working age people in receipt of benefits | 7.3% | 5.4% | G | 5.5% |
| PI154 – Net additional homes provided | 140 | 118 | G | 159 |
| PI155 – Number of affordable homes delivered | 40 | 10 | R | 6 |
| PI157a – Processing of major planning applications | 60% | 100% | G | 100% |
| PI157b – Processing of minor planning applications | 65% | 99% | G | 98% |
| PI157c – Processing of other planning applications | 80% | 99.5% | G | 99% |
| PI191 – Residual waste per household | 130kg | 137.4kg | A | 122kg |
| PI192 - % of waste sent for recycling | 59% | 60% | G | 62.81% |
| LI190 – Number of fly tipping incidents | | 76 | | 135 |



Sustainable Growth -

| | Scrutiny Panel | RAG |
|--|----------------|-----|
| Develop Phase 2 of Oakham Enterprise Park to create further employment and business growth opportunities | Places | |

Council approved a report on the 15th January 2018 for the commitment of £1.77m to support the expansion of Oakham Enterprise Park. This is in addition to £420k of funding approved by Cabinet on the 19th December 2017. Work is now proceeding to take this development forward.

The void rate at OEP remains constant at about 4%. This represents the turnover of units within the site.

| Complete the improvement of broadband, developing |
|---|
| and implementing a strategy for 2020 connectivity for |
| the County |

Places

Phase 1 deployment connected circa 9,600 homes and businesses to fibre broadband with the majority of these having access to superfast broadband speeds.

Phase 2 deployment is now completed connecting some further 970 premises to fibre broadband with the majority of these at superfast broadband speeds. This brings the combined total across all deployed phases to circa 10,600.

Cabinet has now approved a Phase 3 deployment to tackle as many of the remaining sub 24mbps intervention premises as possible within the approved budget. The change form to effect Phase 3 is expected to be signed off by 31st January 2018 subject to Broadband Delivery UK (a section within the Department of Culture Media and Sport (DCMS)). Value for Money and State Aid assurance review completing. Detailed planning and survey activity is forecast for Quarter 3 2018/19 and build out and commissioning for Quarter 4 2018/19.

Good mobile broadband coverage alongside fixed broadband provides maximum flexibility for both residents and businesses and the project board will continue to monitor and encourage 4G roll out in Rutland by commercial operators.



Castle Restoration Project

Places

Restoration works to the Great Hall are complete. The Great Hall attracted over 50,000 visitors during the 2017 calendar year.

Following scoping and costing of works for the Motte stabilisation and gardens, issues have been raised around the viability of the proposed solution. HLF have agreed that the option should be revised, we are awaiting feedback from Historic England on what might be acceptable.

Project remains currently within budget.

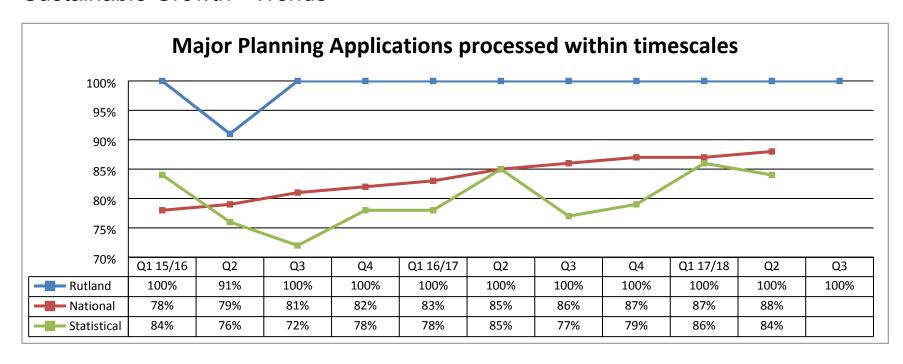
Highway Asset Management Plan

Places

The Highway Asset Management Plan has been updated and signed off by Cabinet. RCC submitted the return as a Band 2 authority in January 2017 which has been accepted by the Department of Transport.



Sustainable Growth - Trends





Safeguarding – Performance

| Indicator | Target | Cumulative Year to Date 2017/18 | Current Performance to Target | Performance as at Q3 2016/17 |
|---|-----------------|---------------------------------------|-------------------------------------|------------------------------------|
| PI047 – People killed or seriously injured in road traffic accidents | Less than 23 | 14 | G | 20 |
| PI060 - % of single assessments that were completed within 45 days | 85% | 82% | A | 69% |
| PI062 – CLA stability: Number of placements (% of CLA children who have had 3 or placements in last 12 months) | 4% | 3% | G | 0% |
| PI063 – CLA stability: Length of placements (% of children in care for 2.5 years or more who have been in the same placement for 2 years) | 70% | 70% | G | 73% |
| PI064 – Child Protection Plans lasting 2 years or more | 5% | 0% | G | 0% |
| PI065 - % of children becoming subject to a Child Protection plan for a second time within previous 2 years | 5% | 10% | A | 10% |
| PI066 – CLA cases reviewed within timescales | 100% | 97% | A | 94% |
| PI067 – CP cases reviewed within timescales | 100% | 100% | G | 98% |
| PI068 - % of referrals going onto single assessment | 95% | 100% | G | 74% |
| LI209 – Number of contacts progressed within one working day | 100% | 84% | R | |
| Ll211 - % of permanent staff in post in Children's Social Care | 80% | 87% | G | |



| | | | | County Council |
|---|-------------|--------------|-------------|----------------|
| Indicator | Target | Cumulative | Current | Performance |
| | | Year to Date | Performance | as at Q3 |
| | | 2017/18 | to Target | 2016/17 |
| LI111 - % of carers signposted | 80% | 100% | G | 86% |
| LI176 - % of adult social care reviews for LD completed annually | 80% | 93% | G | 88% |
| LI181 - % of adult social care reviews completed on time | 80% | 94% | G | 89% |
| LI182 - % of service users who were still at home 91 days after discharge | 87% | 91% | G | 91% |
| LI191 – Total number of delayed days in transfer of care (DTOC) per 100,000 population (aged 18+) | 5.3 per day | 4.9 per day | G | 10.25 per day |
| LI192 – Permanent admissions of older people (65+) to residential and nursing care homes | 28 | 14 | G | 11 |
| LI173 - % of eligible children registered with Childrens Centres | 80% | 97% | G | 94% |
| LI174 - % of target families registered with sustained engagement | 65% | 75% | G | 81% |



Safeguarding -

| | Scrutiny Panel | RAG |
|------------------|-----------------------------|-----|
| Better Care Fund | Peoples (Adults and Health) | |

In common with other BCF programmes, the Rutland 2017-19 BCF programme was approved by NHS England on December 20th. Pending formal approval, BCF implementation has continued as per the programme across Quarter 3, underpinned by agreement across the funding partners (ELRCCG and RCC) and Rutland Health and Wellbeing Board.

Performance remains on track, including for non-elective admissions and falls. The local stretch targets for Delayed Transfers of Care (DToC) are being successfully met overall, thanks to the efforts of the Integrated Hospital Team, and it has been confirmed that we will not face financial penalties linked to DToC performance. Full Quarter 3 figures are not yet available, but performance was outstanding in November 2017, the critical month for NHS England scrutiny. Our target across health and social care for November was a ceiling of 3.9 DToCs per day per 100,000 adults. Actual performance was just 2.6 DToCs, the best single month's performance in Rutland since 2015. (To put this into context, Rutland's average performance last year was 10.25 DToCs per 100,000 adults per day and the national average target ceiling this year is 9.4.

(NB: there has been an error in reporting November DToCs by LPT which means that, in the current nationally published data, it looks like Rutland had 47 actual nights of delay, rather than the true total of 23 nights. A correction has been requested but may only be reflected in the nationally published data in May 2018.

Much of the BCF programme is now 'business as usual' core delivery of health and social care services. Progress on key change projects includes the following:

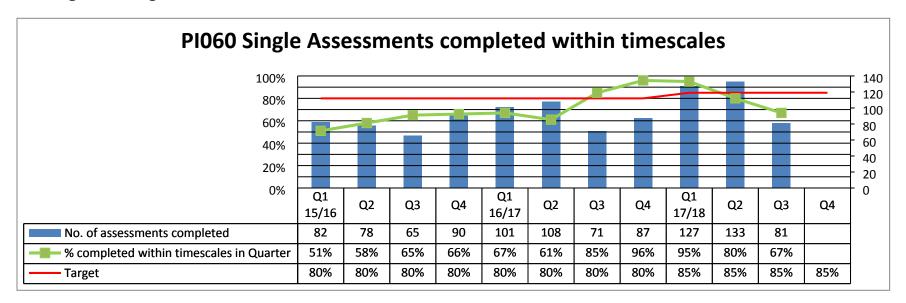
- A new more agile approach to supporting people with housing challenges affecting their health and wellbeing was launched in October 2017 and is showing positive first results. The Housing MOT scheme delivered by Spire Homes is enabling a range of housing related issues to be identified and addressed. As part of this, new Housing and Prevention Grants (HaPs) are being offered to those with a disability for home adaptations costing under £10k, offering a quick and simple route to preventative interventions which can enable people to stay in their own homes for longer, prevent hospital admissions, accelerate hospital discharges or make a carer's role more

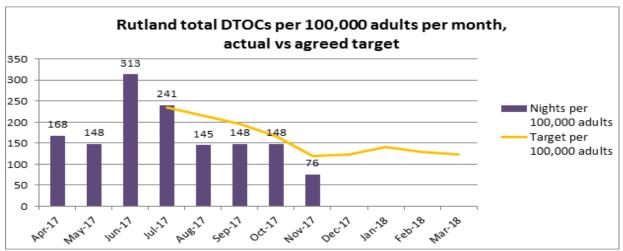


- sustainable. Disabled Facilities Grants (DFGs) are still available for larger adaptations;
- The holistic homecare pilot, which started in October, is running at full capacity and showing promising initial results through a more personalised approach to care. Identified benefits for service users have included increased mental and physical wellbeing and levels of independence, improved connection with the community, avoided hospital admissions and the ability for end of life care wishes to be met;
- The groundwork has been done to introduce a self-care toolkit into primary care as part of prevention and long term condition management;
- Projects are being opened up with care homes, including an increased physiotherapy offer, both supporting the recovery of people in interim care home beds and encouraging a pre-emptive increase in physical activity for permanent care home residents.



Safeguarding – Trends







Reaching our Full Potential – Performance

| Indicator | Target | Cumulative Year to Date 2017/18 | Current Performance to Target | Performance as at Q3 2016/17 |
|---|--------|---------------------------------------|-------------------------------------|------------------------------------|
| LI200 - % of children whose application was received within statutory timeframe, offered their first choice primary school place | 95% | 96% | G | 93% |
| LI201 - % of children whose application was received within statutory timeframe, offered a primary school of their choice (1st to 3rd choice) | 100% | 99.7% | A | 99.2% |
| Ll202 - % of children whose application was received within statutory timeframe, offered their first choice secondary school place | 90% | 94% | G | 89% |
| LI203 - % of children whose application was received within statutory timeframe, offered a secondary school of their choice (1st to 3rd choice) | 98% | 98% | G | 97% |
| LI205 – Achieve at least the national average for the | | R 0 | | |
| percentage of pupils in Key Stage 1 achieving greater depth in Reading, Writing and Mathematics (percentage | >0 | W -3 | R | |
| points) | | M -5 | | |
| LI206 – Achieve positive progress Key Stage 1 to Key | | R +0.2 | | |
| Stage 2 in each of Reading, Writing and Mathematics | >0 | W -0.3 | A | |
| (average progress score) | | M +0.1 | | |
| Ll212 – Progress 8 score remains above national at the end of Key Stage 4 in all measures | 0 | 0.32 | G | |
| LI207 – Gender gap (percentage points) for pupils reaching the expected standard at Key Stage 2 (Reading, Writing and Mathematics combined) | 8% | 10% | R | |



| | | | | • |
|--|--------|--------------|-------------|-------------|
| Indicator | Target | Cumulative | Current | Performance |
| | | Year to Date | Performance | as at Q3 |
| | | 2017/18 | to Target | 2016/17 |
| LI208 – Key Stage 4 (Attainment 8 score): gender gap is better than the national average | <5.8% | 1.4% | G | |



Reaching our Full Potential -

| | Scrutiny Panel | RAG |
|--|---------------------------------------|---|
| School Place Planning | Peoples (Children's) | |
| We are working with Oakham C of E of there are currently sufficient places in | • | d due to ample capacity at the school and |
| Additional Secondary Places | Places | |
| Cabinet and Council have approved the expansion. | e allocation of funds. Catmose Colleg | e have yet to provide details of their proposed |
| Barleythorpe Primary | Places | |
| Currently, there is adequate capacity a children on roll continues to increase v | | has been put on hold although the number of |



Sound Financial and Workforce Planning – Performance

| Indicator | Target | Cumulative Year to Date 2017/18 | Current Performance to Target | Performance as at Q3 2016/17 |
|--|--------|---------------------------------------|-------------------------------------|------------------------------------|
| LI221 – Reduction in the financial gap following an agreed savings target programme | | 1.297m | G | 2.59m |
| Ll222 – Deliver an annual savings programme, to be reported end of each financial year | | delivered | G | delivered |
| LI223 – Maintain reserve balances across the life of the MTFP | >2m | All reserves above target | G | All reserves above target |
| LI001 - % of invoices paid on time (30 calendar days of receipt | 95% | 98.7% | G | 96% |
| LI029 - % of sundry debt recovered | 90% | 91.75% | G | 88% |
| LI020 - % of Council Tax received | 95% | 87.3% | G | 87.6% |
| LI021 - % of NNDR received | 95% | 85.9% | G | 88.7% |
| LI195 - Average sickness days lost per employee | | 1.86 | G | 1.91 |

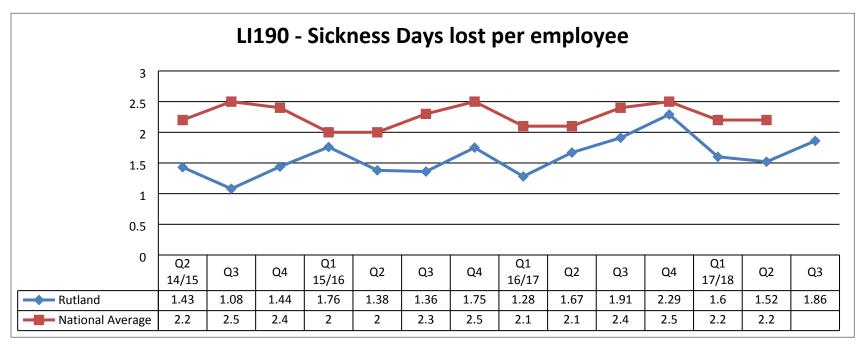


Sound Financial and Workforce Planning -

| | Scrutiny Panel | RAG |
|--|--|---------------------------------|
| Deliver a new website that increases online transactional services year on year | Resources | |
| A new home page has been developed to include social me enhanced to integrate the main website, modern.gov and the collection have been developed and this will allow customer direct one off payment. The number of online transactions at the end of Quarter 3 respectively. | e Rutland Information Service. Online services for six to pay online and order – either setting up a dir | or Green Waste rect debit or |
| FixMyStreet which has been delayed but will allow much mo of highways and environmental health issues. | re information to be collected by the customer fo | or a wider range |
| Improve Staff Satisfaction scores based on our staff survey compared to March 2015 baseline | Resources | |
| The staff survey closed on the 6 th October with a 70% responding and summary reports given to staff – our overall satisfaction increasing in favourable score. A programme of activity and improvements and changes in specific areas, e.g. change makes the staff of the staff survey of th | level has increased by 3% to 68% with 62 out of actions is being developed to provide a mechanic | f 83 questions |
| Deliver excluse the estimate and torrete identified within | Resources | |
| Deliver against the actions and targets identified within our Workforce Development Strategy | | |



Sound Financial and Workforce Planning - Trends



^{*}National average in the chart above is based on those Authorities who have submitted data to LGInform for Quarterly comparison.